

Investor Presentation

HKEx: 00142 ADR: FPAFY www.firstpacific.com Creating long-term value in Asia



Consumer Foods





PHILEX MINING

CORPORATION

Telecommunications





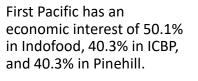












First Pacific holds an economic interest of 44.0% in MPIC, 20.0% in both Meralco and Global Business Power, 53.6% in PacificLight, 23.2% in Maynilad, and 43.9% in Metro Pacific Tollways.

MERALCO

First Pacific has an economic interest of 31.2% in Philex and Two Rivers, a Philippine affiliate, holds 15.0%. First Pacific holds effective economic interest of 42.4% in PXP Energy, 35.9% in IndoAgri, and 50.8% in Roxas Holdings.

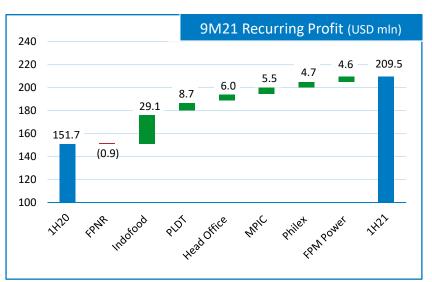
First Pacific holds an economic interest of 25.6% in PLDT which in turn owns 100% of Smart, its mobile telecommunications subsidiary.

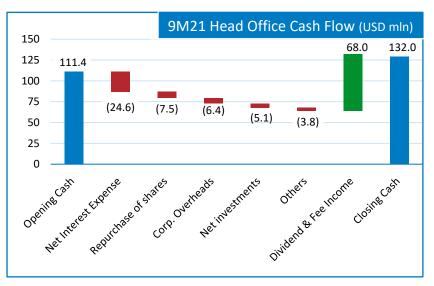
Earnings Rise, Dividend Up, Share Repurchases Continue



Recurring Profit Rises 38% & Interim Distribution Jumps 2.0 HK cents to 9.0 HK cents per share

- Indofood and PLDT delivered their highest-ever first-half revenues on lockdown-induced increases in demand for both companies and, for Indofood, contribution of Pinehill businesses
- ☐ FPM Power makes first positive contribution on fuel-price competitiveness
- ☐ Contribution from operations rose 26% to \$249.2 million vs. \$197.4 million on strong performances by all operating companies save the sugar business RHI
- □ Sharply lower interest expense improved Head Office costs by \$6.0 million, resulting in a 38% improvement in recurring profit to \$209.5 million vs. \$151.7 million
- ☐ First Pacific recorded net profit of \$181.0 million vs. \$100.6 million as non-recurring losses fell 90% to \$5.4 million
- □ Interim distribution raised to 9.0 HK cents/share vs. 7.0 HK cents/share a year earlier on continuing commitment to distribute a quarter of recurring profit to shareholders
- \$100 million three-year share repurchase program well under way to enhance returns to shareholders
- Operating companies forecast higher earnings over the medium term as accelerating vaccination programs prod domestic economies to new growth
- ☐ Interest coverage ratio improved to 3.5 times (next slide)





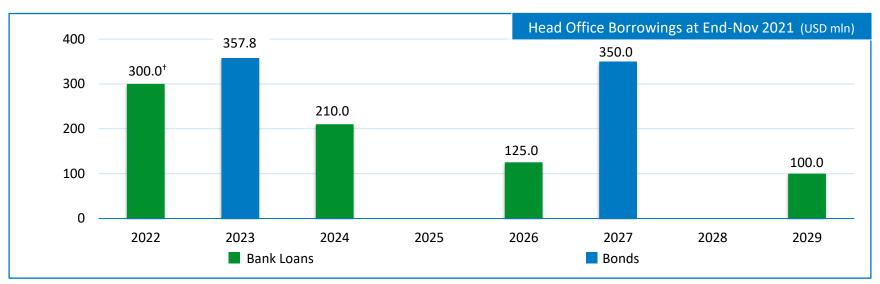




Head Office Balance Sheet as of end-June 2021

- Gross debt \$1.4 billion, gross debt cover 3.8x
- Net debt \$1.3 billion, net debt cover 4.0x
- Net Debt to GAV ratio at 27%, Gearing at 80%
- Cash balance of \$132 million
- Average debt maturity of 3.4 years
- Blended interest cost of 3.5%
- All borrowings are unsecured
- Fixed-rate borrowings amount to 74% of the total
- ☐ The Company's interest coverage ratio improved to 3.5x
- No subsidiaries, affiliates or associates have any recourse to First Pacific Head Office for any borrowings
- ☐ First Pacific's outstanding bonds (above, right) can be tracked on Bloomberg via FIRPAC <Corp> <Go>

			Bon	ds Outstanding
Principal	Coupon	Price*	Term	Maturity
US\$357.8 mln	4½%	103.749	10-Year	16 April 2023
US\$350.0 mln	43/8%	105.393	7-Year	11 Sept 2027
		*	'Mid-market d	ata 1 December 2021.



[†]FPC has committed facilities to refinance 2022 maturities in full.

First Pacific's Investment & Management Approach



Investment Criteria & Strategies

- ☐ Geographic focus on emerging Asian economies
- Industry focus on consumer foods, infrastructure, natural resource, and telecommunications
- Companies will have strong or dominant market positions
- Companies will have potential for strong and committed profit growth, substantial cash flows and increasing dividends while following industry-leading ESG practices
- Potential co-investment in new digital and renewable energy businesses with group operating companies

Management Approach

- ☐ Achieve significant management influence or control
- ☐ Engage actively in setting strategic direction, business plans and performance, and ESG targets
- Work closely with management of operating companies on acquisition and disposal activities
- ☐ Develop management incentive plans including financial and sustainability targets to align management interests with those of stakeholders
- □ Raise financial and ESG reporting standards to worldclass levels throughout the Group

Investment Objectives

- ☐ Create shareholder value by growing First Pacific's recurring earnings and dividends and increasing the share price over the medium term with emerging Asia investment focus
- By actively participating in management of operating companies grow their underlying earnings, cash flow and dividends
- ☐ Fully incorporate sustainability factors into investment decisions and management practices to manage risk and generate sustainable longterm returns

Three-Year Share Buyback Program Launched

- First Pacific is currently trading at a relatively high discount to its net asset value
- ☐ First Pacific has accordingly launched a three-year \$100 million share repurchase program in March 2021 reflecting Management's commitment to reducing First Pacific's NAV discount
- Repurchased shares are canceled, immediately increasing NAV per share, earnings per share, and dividend per share for all shareholders

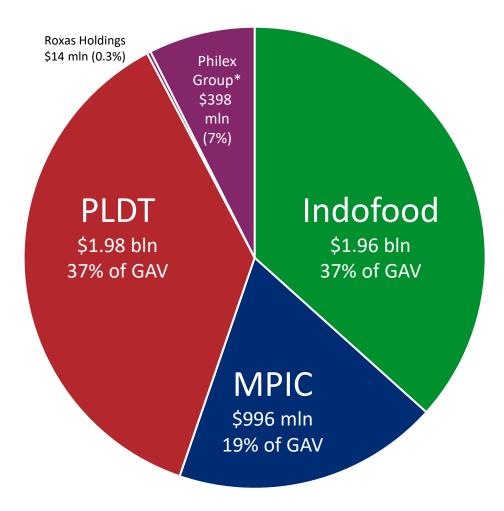
Gross Asset Value of \$5.4 Billion



Diversified Investments, Strong Returns

- Balanced weighting of mature and growth investments
- Balanced weighting of different sectors
- 18 years of growth: Gross Asset Value grew at a compound annual growth rate of 9% from end-2003 to end-2021
- ☐ CAGR of 17% in dividend income to First Pacific from 2003 to 2021
- ☐ First Pacific dividend policy of at least 25% of recurring profit since 2010
- \$100 million three-year share repurchase program launched in March 2021



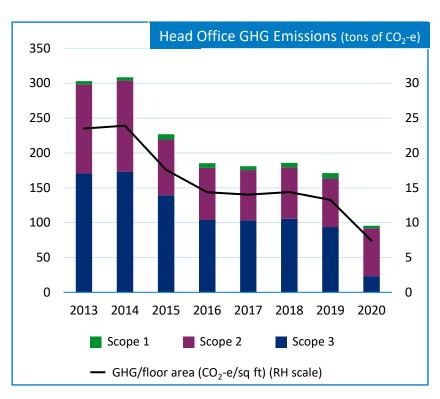


UNPRI¹, UNGC² & ILO³ Among New Commitments



New Commitments to Global Standards

- ☐ First Pacific's formal Responsible Investment Policy implements the six United Nations Principles of Responsible Investment¹
- ☐ The Company has signed the United Nations Global Compact² and committed to its 10 core principles
- ☐ First Pacific formally complies with the eight fundamental conventions of the International Labour Organisation³
- ☐ Our ESG Reports are available <u>here</u>



HS Sustainability Benchmark Index ISS Governance QualityScore ISS ESG Corporate ESG Performance MSCI ESG Rating Sustainalytics ESG Risk Rating

Proxy Advisor Ratings

- A+ 1st quartile
- 1 Best Possible Score
- C Prime Status
- BB Up from B in 2019
- 15.2 "Low Risk"

Excellence Award in Governance in Hong Kong

- ☐ First Pacific won the 2020 Award of Excellence in Corporate Governance from the Chamber of Hong Kong Listed Companies and Hong Kong Baptist University's Centre for Corporate Governance and Financial Policy
- ☐ The Company is a member of the Hang Seng Corporate Sustainability Benchmark Index with a rating of A+
- ☐ First Pacific was awarded a "Prime" status by ISS ESG for fulfilling "demanding requirements regarding sustainability performance"

Head Office Emission Reduction Goals Exceeded

- ☐ In First Pacific's 2019 ESG Report, the Company committed to reducing Head Office total GHG emissions by 10% in 2021 and 15% in 2022 compared with the 2019 figure
- □ Having met both targets with a 44% fall in total GHG emissions in 2020, First Pacific is reassessing its targets, even as operating companies in the Group are encouraged to set their own goals
- ☐ First Pacific GHG emissions have been verified by Carbon Care Asia

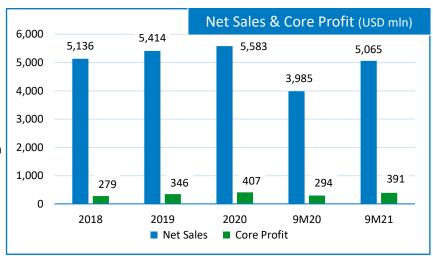


Noodles Lead Earnings to Record High



9M 2021 Financial Highlights

- Net sales rose 24% to record high IDR72.8 trillion vs. IDR58.8 trillion on sales growth at Consumer Branded Products division followed by the Agribusiness, Bogasari flour and pasta, and Distribution divisions
- ☐ Core profit rose 29% to record high IDR5.6 trillion vs. IDR4.3 trillion driven by sales growth, contribution from Pinehill noodle maker purchased in August 2020, and stronger gross profit margin
 - ☐ CBP sales up 26% to IDR42.3 trillion, EBIT up 40% to IDR8.7 trillion driven by Noodles
 - Bogasari sales up 12% to IDR18.6 trillion, EBIT down 3% to IDR1.2 trillion on higher operating expenses
 - Agribusiness sales up 36% to IDR14.0 trillion, EBIT tripled to IDR1.9 trillion on higher commodity prices



Distribution sales up 13% to IDR3.9 trillion, EBIT up 39% to IDR187 billion

Outlook

- ☐ Robust sales growth is seen continuing at CBP, driven by Pinehill operations in Africa, the Middle East and Southern Europe, as well as continuing demand growth for our consumer branded products, supported by strong product innovation across all food segments
- ☐ Pinehill noodles capacity up 20% from 2020 level to 12 billion packs/year
- ☐ Total noodle capacity of 33 billion packs/year makes Indofood the world's biggest instant noodle producer
- ☐ CPO milling, flour milling, and dairy also see capacity growth
- New products are already heading towards Pinehill's markets
- ☐ Earnings growth seen continuing into the fourth quarter of 2021 and beyond in both domestic Indonesian markets and Pinehill markets

EBIT Margins Compared		
	<u>9M20</u>	9M21
Noodles	22.0%	24.1%
Dairy	12.0%	10.4%
Snack Foods	10.0%	10.7%
Food Seasonings	11.4%	12.3%
Nutrition & Specialty Foods	5.2%	6.7%
Beverages	-4.6%	1.6%
ICBP Overall	19.0%	20.7%
Bogasari	7.5%	6.5%
Agribusiness	5.5%	13.6%
Distribution	3.9%	4.8%
Indofood Overall	14.7%	16.8%

^{*}Before elimination and unallocated income.

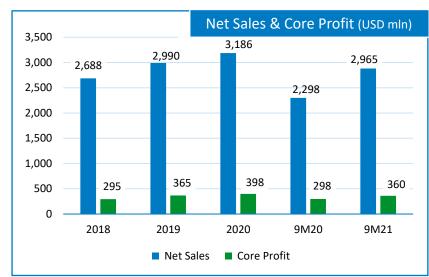


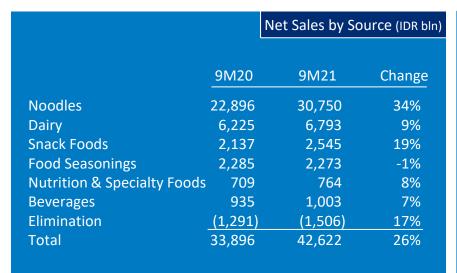
Sales, EBITDA, Profit Reach Record Highs

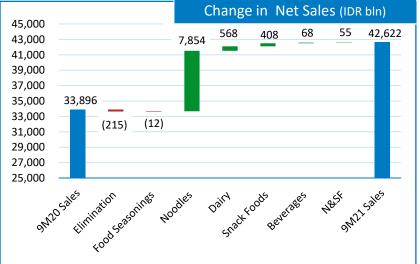


9M 2021 Financial Highlights

- Net sales rose 26% in Rupiah terms to a record high IDR42.6 trillion vs. IDR33.9 trillion on growth led by Noodles, driven by Pinehill
- EBITDA rose 34% to IDR10.0 trillion vs. IDR7.5 trillion on stronger sales
- EBIT margin rose to highest-ever 20.7% vs. 19.0%, lifted by surging Noodles margin to 24.1% vs. 22.0%
- Core profit rose 18% to IDR5.2 trillion vs. IDR4.4 trillion
- ☐ Global instant noodle production capacity up 10% in 2021 and still growing to meet steady demand growth
- ☐ With steady and strong sales growth, Indomie noodles remain well regarded all over the world









Data Drive Revenues to Record, Core Profit Up

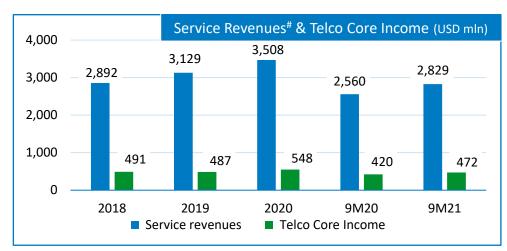


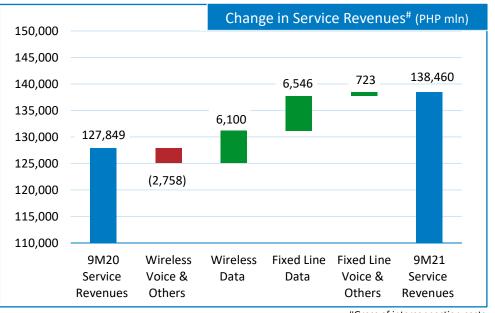
9M 2021 Financial Highlights

- Service revenues# rose 8% to record high ₱138.5 billion due to higher data and broadband revenues in wireless and fixed line
- EBITDA* rose 8% to record high ₱71.1 billion on stronger service revenues and lower provisions, slightly offset by higher cash opex
- □ Telco core income rose 10% to ₱23.1 billion on higher EBITDA and lower provision for tax, offset by depreciation and financing costs
- □ Net debt/EBITDA at 2.42x with investment grade rating and pre-tax interest cost of 4.37%, down from 4.66% in 2020

Outlook

- Service revenues seen reaching consecutive record high in 2021, driven by data and broadband revenues
- 2021 FY telco core profit seen at ₱30 billion
- □ Special dividend of 5% of telco core profit for 2021 under consideration in addition to regular 60% payout ratio
- 2021 capex guidance of ₱88-92 billion
- ☐ Fintech unit PayMaya has received a digital banking license, aiming to serve unbanked and under-banked consumers and businesses, building on its widely trusted e-wallet and proven technology platforms





^{*}Ex-manpower reduction program costs.



Home Business Leads Growth

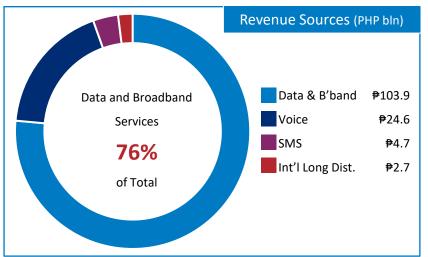


Home Business Continues to Expand Fixed Wireless

- 9M 2021 Home service revenues rose 25% to ₱35.3 billion, now 27% of service revenues
- Monthly installations reach 114,000 in Q3, exceeding 2021 target of 100,000, and up from 74,000 in 4Q 2020
- ☐ Stronger take-up of fixed wireless while payment terms extended
- Total homes passed up 41% since end-2020 to 12.7 million, total fiber footprint up 43% to 614,900 cable km
- ☐ Port capacity up 30% to 5.29 million
- Over 800,000 net fiber connections added in 9M 2021, seen exceeding 1 million in full year, now 2.1 million subscribers

Individual Business Sees Mobile Data Surge

- 9M 2021 Individual service revenues rose 3% to ₱65.1 billion, now 46% of service revenues
- ☐ Individual business sees continuing strong revenue growth
- ☐ Mobile data traffic up 16% on-year to 2,458 Pb
- Mobile internet average data consumption at 7.9 Gb per subscriber per month in 9M 2021, up from 7.7 Gb in 1H
- ☐ Active data users totaled 40.0 million at end-September
- Smart's GigaLife app has been enhanced to include GigaPay with PayMaya to enable more convenient top-ups, data purchases and access to exclusive promotions



PayMaya Wins Digital Bank License From BSP

- PLDT's financial technology arm PayMaya won a digital banking license from the Philippine central bank BSP
- ☐ The new Maya Bank will focus on the 71% of Filipinos who are unbanked and the under-served among the country's micro, small, and medium-sized businesses
- □ PLDT offers the Philippines' broadest fintech ecosystem including e-wallet (PayMaya), a remittance network (Smart Padala), and a non-bank payments processing business

PLDT Enterprise Business Banks on Racks for Growth

- 9M 2021 Enterprise service revenues rose 2% to ₱31.1 billion, driven by corporate data, wireless broadband, ICT co-location and cloud services
- Enterprise revenues now make up 23% of service revenues
- Largest data center portfolio in the Philippines: 10 data centers with over 9,000 racks, 72MW, 99.9% SLA redundant power
- ☐ Preparing construction of 11th data center for hyperscale clients
- Data/broadband revenues account for 72% of total Enterprise service revenues, up from 69% in FY2020

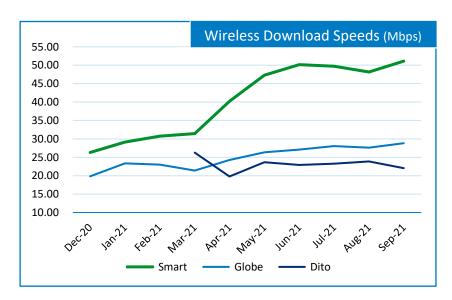


Industry Observers Agree Which Provider Is Best



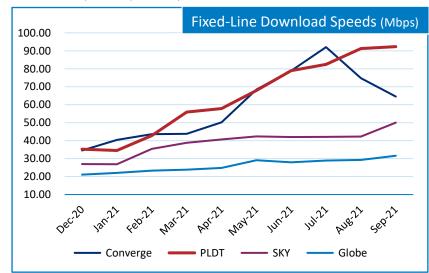
PLDT Network Is the Country's Best, Say Observers

- Independent industry observers agree PLDT's customer experience is the market's best in both fixed and wireless
- ☐ In October 2021 report, <u>Opensignal</u> reported that PLDT's mobile brand Smart won six out of seven categories
- Smart won Ookla's Speedtest Award for Fastest Network in the Philippines for three years in a row 2018-2020
- Fixed line traffic jumped 62% to 54,190 Tb/day in 9M
- Mobile data traffic rose 14% to 9,491 Tb/day in 9M
- □ LTE/4G devices make up 80% of all subscribed SIM cards (85% in metro Manila)
- 2G devices make up 13% (8% in metro Manila)
- ☐ 3G make up 6% of the total (5% in metro Manila)
- ☐ 5G devices make up 1% (2% in metro Manila)



Integrated Fixed & Wireless Network Architecture

- Demand-driven 2021 capex guidance of ₱88-92 billion to be 23-28% higher than 2020 to underpin revenue targets
- Completing the Jupiter Cable system by Q1 2022 to raise international capacity to 60 Tbps from 16 Tbps now
- ☐ 4G LTE base stations rose 6,800 in 9M 2021 to 36,900; 3G base stations up 600 to 16,800; 5G up 5,900 to 6,400
- Raising domestic backbone capacity of 55 Tbps nationwide to 92
 Tbps by year-end; international up to 60 Tbps by 1Q 2022 from 16 Tbps today
- 2021 focus on 5G coverage and rollout, ensuring no LTE congestion, transport/backhaul expansion, and transformation by "fibering" the base stations, extending fiber footprint for capacity and resiliency, and further expansion of data centers
- Total capex for past 10 years of ₱460.8 billion



METRO PACIFIC INVESTMENTS



Electricity 46% stake

45.5%



100%



100%



- Meralco is the Philippines' largest electricity distributor
- MGen and GBP are its power generation arms

Toll Roads 45%-100% stakes











Water 53%-100% stakes





- Maynilad is the largest water utility in the country
- It serves close to 10 mln people in Manila's West Zone
- MPW develops and operates other water utility projects outside Manila

Hospitals 20%

18 Hospitals 6 Radiotherapy Centers

- Largest healthcare provider in the Philippines
- Present in all major island groups
- Servied 1.5 mln outpatients and 47,000 inpatients in the first half of 2021
- Approximately 9,400 accredited medical doctors
- Approximately 3,500 beds
- Targeting growth to 5,000 beds in total

Others 20%-99% stakes







99%

Philippine

Coastal

Storage

50%



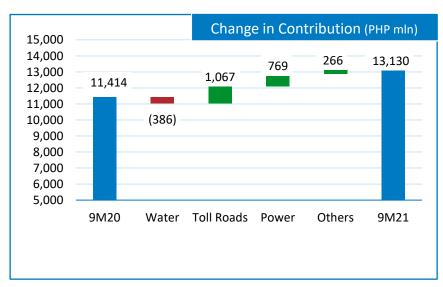


Core Profit Rebounds on Toll Road Turnaround



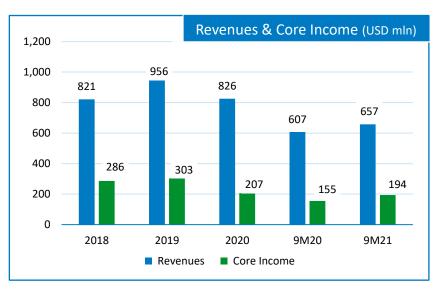
9M 2021 Financial Highlights

- Contribution from operating companies rose 15% to ₱13.1 billion vs. ₱11.4 billion on higher contributions from toll roads, power, and hospitals businesses
- Core income rose 23% to ₱9.5 billion vs. ₱7.7 billion
- Non-recurring items swung to a gain of ₱2.9 billion vs. loss of ₱2.7 billion on sale of Global Business Power and Don Muang Tollways
- ☐ MPIC Head Office cash at ₱26.6 billion end-September
- Recovery in the Power and Toll Roads businesses with the easing of COVID-19 movement restrictions are seen leading to FY core profit of at least ₱12.0 billion vs. ₱10.2 billion in 2020



Earnings Growth and Sustainability Commitment

- □ FY 2021 earnings growth from gradual exit from community quarantine with increased vaccination rates leading towards higher demand for the services provided by MPIC businesses and as a result of lower corporate taxes
- ☐ MPIC has deferred discretionary investments to focus on infrastructure capital expenditure
- MPIC formed a Group Sustainability Council to embed sustainability in core operations and joined Sustainability Accounting Standards Board alliance
- MPIC also commits to aligning its 2021 report with the TCFD disclosure framework



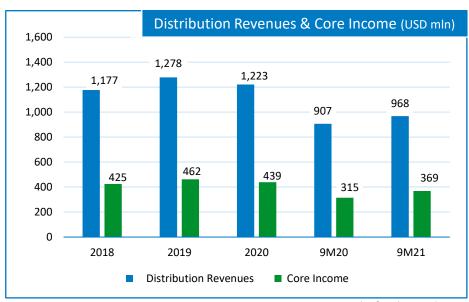


9M Earnings Rise Amid Renewables Expansion



9M 2021 Financial Highlights & Outlook: Meralco

- □ Distribution revenues rose 5% to ₱47.4 billion vs. ₱45.3 billion on 6% higher volumes sold
- ☐ Core EBITDA rose 43% on higher distribution revenues, reversals of provisions, and consolidation of GBP
- Core income rose 15% to ₱18.1 billion vs. ₱15.7 billion on higher revenues
- □ Volume sold rose 6% to 34,398 GWh
- ☐ 50MWac Bulacan Solar Power Plant now online
- ☐ Purchase of GBP from MPIC consolidates power portfolio and strategy under one parent company with medium-term aim of building 3,000 MW of new power plants, half of which to be fueled by renewables



Note: Meralco franchise until 2028.

9M 2021 Operational Highlights: Generation

- MPIC completed its sale of its stake in GBP to Meralco's wholly owned generation subsidiary MGen at the end of 1Q 2021
- ☐ GBP, a leading independent power producer in the Visayas, has an existing portfolio totaling 780 MW of attributable capacity in coal and diesel generation
- ☐ Functional merger of GBP and MGen took place in September 2021 with unified generation headquarters expected during 2022
- ☐ Full integration to take place over 2-3 years

Renewable Power Generation Begins in Bulk

- MGreen renewable generation subsidiary plans 1,500 MW of new capacity construction by decade-end, up from a negligible share
- ☐ Renewables capex seen up to ₱6 billion in 2021-22
- Powersource First Bulacan Solar's 50 MW plant in Bulacan commenced commercial operations in May
- GBP subsidiary PH Renewables broke ground on 115 MW solar power plant in Baras, Rizal on June 30 with aim of commencing commercial operations in 2022

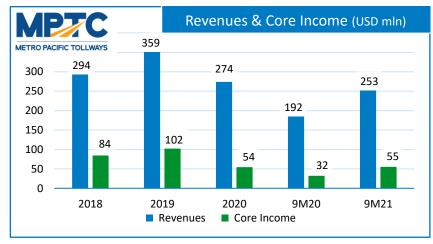


Toll Roads Earnings Surge on Traffic Growth



9M 2021 Financial Highlights & Outlook: Toll Roads

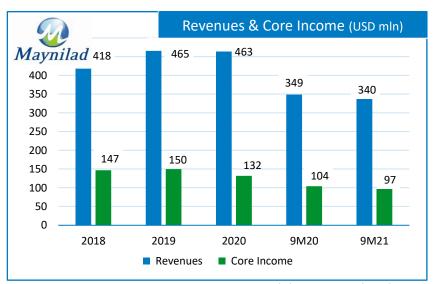
- Revenues rose 29% to ₱12.4 billion on eased quarantine restrictions
- Core income rose more steeply, gaining 67% to ₱2.7 billion vs. ₱1.6 billion on shift to Optional Standard Deduction in tax regime
- Philippine traffic rose with a 27% increase in vehicle entries to an average of 459,000 on all domestic roads
- Nusantara in Indonesia saw traffic increase 8%, while CII B&R in Vietnam saw a decline of 5% on surge in cases of COVID-19
- ☐ Revenues seen rising further with toll road expansions



Note: NLEX concession until 2037; SCTEX until 2043; CAVITEX until 2033/2046.

9M 2021 Financial Highlights & Outlook: Water

- Maynilad revenues fell 4% to ₱16.6 billion vs. ₱17.4 billion on 4% decline in billed volumes and 1% decline in the average effective tariff
- Core income fell 9% to ₱4.7 billion vs. ₱5.2 billion on higher operating costs and amortization arising from continuing facilities upgrades, partly offset by the impact of the CREATE tax legislation reducing corporate income tax rates
- Average non-revenue water rose to 31.6% vs. 25.3%
- Revised concession agreement signed in May 2021 with regulator establishes stable terms and "reasonable" returns for the life of the concession



Note: Maynilad concession until 31 July 2037.

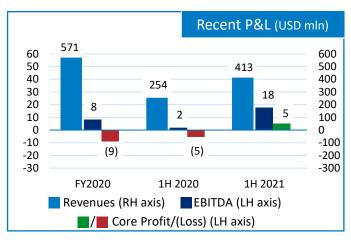


Swing to Profit & New Solar Project



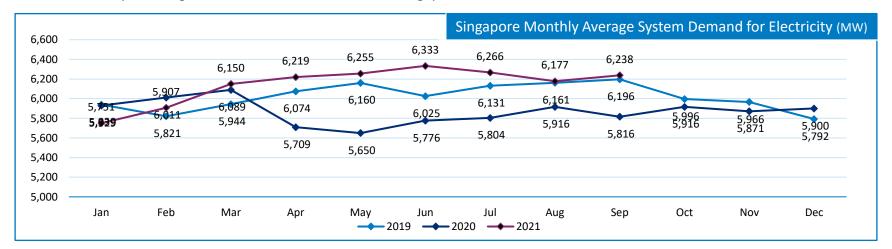
9M 2021 Financial Highlights

- □ PLP financial performance in 9M2021 improved as electricity demand in Singapore continued its recovery from last year's COVID-19 lows, reaching an all-time high in June 2021
- ☐ Revenues rose 55% to \$\$550.8 million (US\$412.9 million) on the strength of higher sales volume and electricity prices
- ☐ EBITDA was S\$23.6 million (US\$17.7 million), significantly up from S\$2.6 million (US\$1.9 million) achieved in the same period last year
- □ Core net profit (excluding shareholder loan interest) also improved to S\$7.0 million (US\$5.2 million) in 9M2021 versus a core net loss of S\$7.7 million (US\$5.4 million) for the first half of 2020



Outlook

- ☐ Improvement in the supply/demand dynamic in Singapore's electricity market is expected to continue
- □ PLP is part of a consortium behind a pilot <u>project</u> to import 100 megawatts of solar-generated electricity to Singapore from Indonesia, joined by Medco Power Indonesia and Gallant Venture Ltd., a Salim Group company
- ☐ The Bulan Island solar plant is expected to have installed generation capacity of 670MWp in the initial phase, supplied via a dedicated plant-to-grid 230 kV subsea connection to Singapore





Profit Surges to 9-Year High on Copper Price

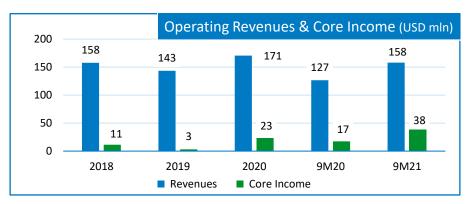


9M 2021 Financial Highlights

- □ Operating revenue rose 22% to ₽7.7 billion vs. ₽6.3 billion as a result of a surge in the average realized price of copper and higher gold price, offset in part by a stronger Peso and lower metal production
- □ Cash production costs rose 5% to ₱553/ton vs. ₽526/ton on higher power and labor costs
- □ Core income more than doubled to a nine-year high of ₱1.9 billion vs. ₱865 million a year earlier on higher operating revenue as a result of higher copper prices
- Realized gold price rose 2% to \$1,786 vs. \$1,750 per
- Realized copper price rose 55% to \$4.14 vs. \$2.68 per lb.

9M 2021 Production Highlights

- □ Volume of ore milled was flat at 5.97 million tons
 □ Gold output 41,295 oz., down 4% from 43,136 oz. on lower recovery and grade
- ☐ Gold grade 0.284 grams/ton vs. 0.286 grams/ton
- ☐ Copper output fell 2% to 19.7 million lb. vs. 20.2 million lb. on lower recovery and grade
- ☐ Copper grade at 0.186% vs. 0.189%
- ☐ Co-production operating cost per ounce of gold was \$1,241 vs. \$1,397, and \$2.88 vs. \$2.14 per pound of copper produced



Outlook

- ☐ The mine life of the current operations at Padcal has been extended by two years to the end of 2024
- ☐ The extension allows further time for development of the resource-rich Silangan Project (see box below)
- ☐ In-Phase Development Plan for Silangan aims to start in 2022 with Silangan commercial operations in 2025
- ☐ Philex is holding a stock rights offering of up to ₱3.15 billion in support of financing the Silangan Project

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			Silan	gan N	∕lir	ieral F	Resou	rce E	Estimate	<u>;</u>
N	/letric									
to	onnes	C	u	Αι	J		Cu		Au	
<u>(</u>	mln)	(per	cent)	(g/	t)	(m	In lb.)	('000 oz.)	
Measured	438	0	.55	0.	67		5,280		9,390	
Indicated	133	0	.43	0.	47		1,260		2,010	
Total M&I	571	0	.52	0.	62		6,540		11,400	
Inferred	224	0	.36	0.	48		1,790		3,490	
Total	795	0	.47	0.	58		8,320		14,890	



Appendix

Shareholder Information Selected Financial Data

Covid-19 Response



First Pacific Has Stress-Tested Operations & Liquidity

- The Covid-19 pandemic has coincided with greater demand for many of the products and services provided by First Pacific Group companies
- ☐ The Company has prepared several scenarios of potential impacts on operations and liquidity
- ☐ First Pacific holds sufficient cash resources to meet all cash requirements, including all interest expenses and Head Office overheads plus a reserve
- No borrowings fall due in 2021
- ☐ FPC pandemic response at Head Office included temperature checks at building entrances, work-from-home procedures where necessary, and persistent advocacy of thorough hand-washing, social distancing and the wearing of masks
- All business travel remains suspended indefinitely

Philex and Roxas Are Helping Their Communities

- Philex, a large gold and copper mining company, has introduced pandemic response policies at all its sites
- Roxas, a sugar and alcohol producer, is producing 70% ethyl alcohol for use in hand and surface disinfectants for use in hospitals and public places

Group Companies Press Vaccination Efforts

☐ First Pacific Group companies are working together and with government and healthcare authorities to maximize vaccination rates among employees, their families and other stakeholders

Indofood Is Gearing up to Help Those in Need

- □ In a practice it has followed for many years when Indonesia faces natural disaster, Indofood is helping authorities to ensure that all regions of the country have adequate food supplies
- ☐ Like other Group companies, Indofood and its subsidiaries are following government guidelines for helping to slow and isolate the pandemic, such as work-from-home policies where possible, temperature checks of staff and visitors, and other such practices

PLDT Is Ensuring its Data Network Remains Robust

- PLDT is ensuring that its data network is prepared to withstand greatly increased demands for bandwidth
- ☐ It has introduced data discounts and giveaways to protect public access to news and information
- PLDT has strengthened sanitation measures at stores and service centers and introduced temperature checks

MPIC Companies Are Adjusting to Evolving Demand

- ☐ The toll roads business has introduced electronic contactless payment at all tolls
- Meralco is observing declines in electricity demand from the industrial and commercial sectors while residential demand rises with more people staying home
- MPIC's 20%—owned hospitals business continues to redirect capacity to help cope with the Covid-19 pandemic

Adjusted NAV per Share



	At	At
	31 January	31 December
	2022	2021
US\$ millions Basis		-
Indofood (i)	1,962.1	1,950.8
PLDT (i)	1,981.8	1,963.2
MPIC (i)	995.8	1,011.4
Philex (i)	235.2	243.9
PXP Energy (i)	64.7	67.0
FP Natural Resources (ii)	14.0	14.6
Head Office - Other assets (iii)	98.6	98.8
- Net debt	(1,349.6)	(1,338.1)
Total valuation	4,002.6	4,011.7
Number of ordinary shares in issue (millions)	4,279.1	4,284.4
Value per share - U.S. dollars	0.94	0.94
- HK dollars	7.29	7.30
Company's closing share price (HK\$)	3.00	2.87
Share price discount to HK\$ value per share (%)	58.9	60.7

⁽i) Based on quoted share prices applied to the Group's economic interests.

 $^{{\}it (ii)}\ Based\ on\ quoted\ share\ price\ of\ RHI\ applied\ to\ the\ Group's\ effective\ economic\ interest.$

⁽iii) Represents the carrying value of SMECI's notes.



Contribution & Profit Summary

		Turnover		ribution to oup profit
For the six months ended 30 June	2021	2020	2021	2020
US\$ millions		(Restated)		
Indofood	3,293.4	2,671.4	122.9	93.8
PLDT	-	-	71.2	62.5
MPIC	448.5	394.5	49.9	44.4
Philex	-	-	6.9	2.2
FPM Power	412.9	253.9	2.8	(1.8)
FP Natural Resources	71.2	117.9	(4.5)	(3.7)
Contribution from operations	4,226.0	3,437.7	249.2	197.4
Head Office items:				
 Corporate overhead 			(9.8)	(9.4)
 Net interest expense 			(25.8)	(31.5)
Other expenses			(4.1)	(4.8)
Recurring profit			209.5	151.7
Foreign exchange and derivative (losses)/	(22.5)	4.5		
Loss on changes in fair value of biological assets				(2.2)
Non-recurring items	(5.4)	(53.4)		
Profit attributable to owners of the pare	nt		181.0	100.6





	Cash				
		and cash			
US\$ millions	Borrowings	equivalents	Net debt		
At 1 January 2021	1,430.9	(111.4)	1,319.5		
Movement	1.3	(20.6)	(19.3)		
At 30 June 2021	1,432.2	(132.0)	1,300.2		

Head Office cash flow		
For the six months ended 30 June	2021	2020
US\$ millions		
Dividend and fee income	68.0	61.1
Head Office overhead expense	(6.4)	(6.2)
Net cash interest expense	(24.6)	(28.6)
Tax paid	-	(0.2)
Net cash inflow from operating activities	37.0	26.1
Net investments	(5.1)	(1.0)
Financing activities		
- Repurchase of shares	(7.5)	-
- Repayment of borrowings	-	(1.1)
- Others ⁽ⁱ⁾	(3.8)	(1.2)
Net increase in cash and cash equivalents	20.6	22.8
Cash and cash equivalents at 1 January	111.4	325.0
Cash and cash equivalents at 30 June	132.0	347.8

⁽i) Mainly payments for lease liabilities and to the trustee for share purchase scheme.





Consolidated

Consolidated								
		At 30 June 2021			At 31 December 2020			
	Net	Total	Gearing ⁽ⁱⁱ⁾	Net	Total	Gearing ⁽ⁱⁱ		
US\$ millions	Debt ⁽ⁱ⁾	Equity	(times)	Debt ⁽ⁱ⁾	Equity	(times)		
Head Office	1,300.2	1,451.6	0.90x	1,319.5	1,621.2	0.81x		
Indofood	2,466.3	5,731.6	0.43x	2,548.1	5,598.2	0.46x		
MPIC	3,731.0	4,715.5	0.79x	3,762.8	5,079.5	0.74x		
FPM Power	438.5	(37.4)	-	468.4	(42.9)	_		
FP Natural Resources	97.4	38.0	2.56x	106.8	55.3	1.93x		
Group adjustments(iii)	-	(1,462.4)	-	-	(1,682.8)	_		
Total	8,033.4	10,436.9	0.77x	8,205.6	10,628.5	0.77x		
Associated Companies								
		At 30 June 2021 At 31 December 2			2020			
	Net	Total	Gearing	Net	Total	Gearing		
US\$ millions	Debt ⁽ⁱ⁾	Equity	(times)	Debt ⁽ⁱ⁾	Equity	(times)		
PLDT	4,356.8	2,473.4	1.76x	3,801.1	2,492.0	1.53x		
Philex	175.4	519.7	0.34x	182.6	504.5	0.36x		

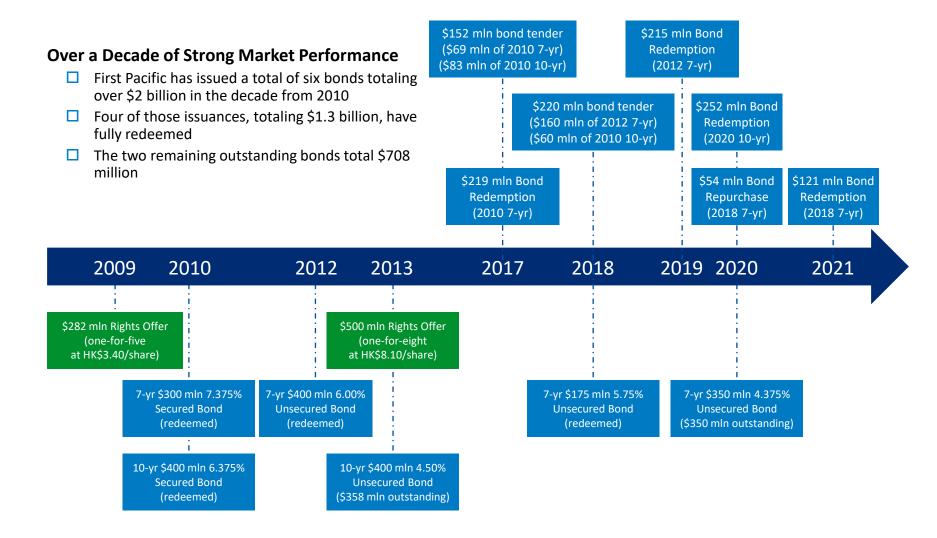
⁽i) Includes short-term deposits and restricted cash.

⁽ii) Calculated at net debt divided by equity.

⁽ii) Group adjustments mainly represents elimination of goodwill arising from acquisitions prior to 1 January 2001 against the Group's retained earnings and other standard consolidation adjustments to present the Group as a single economic entity.

Proven Track Record in the Capital Markets





Senior Management of First Pacific





Joseph H.P. Ng

Associate Director



Chris H. Young Executive Director & CFO



Manuel V. Pangilinan

Managing Director & CEO



John W. Ryan

Associate Director



Ray C. Espinosa

Associate Director



Richard P.C. Chan Exec. Vice President, Financial Controller



Peter T.H. Lin Exec. Vice President, Tax & Treasury



Stanley H. Yang Exec. Vice President, Corp. Development



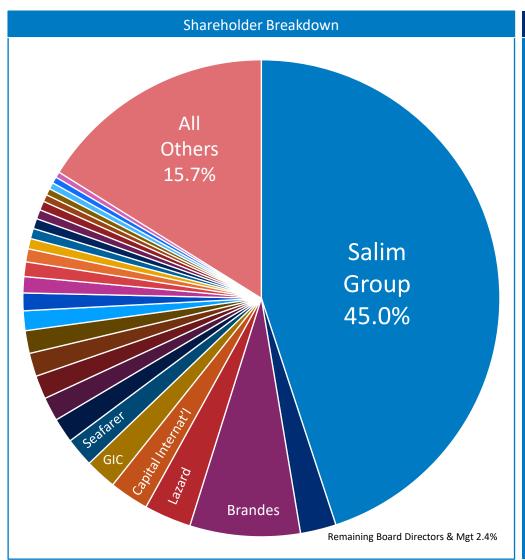
Victorico P. Vargas Associate Director



Marilyn A.
Victorio-Aquino
Associate Director

Shareholding Structure of the Company

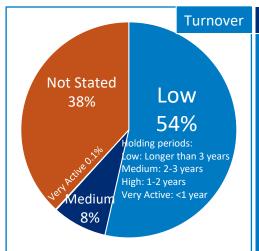




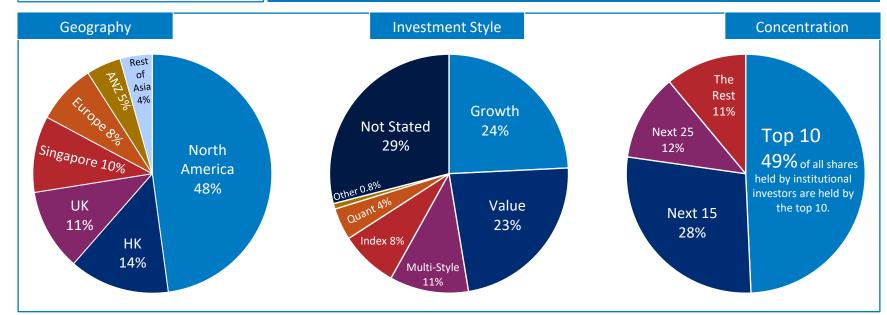
	Minority Shareholders	Mln Shares	% Stake
1	Brandes Investment Partners	315	7.4%
2	Lazard Asset Management	137	3.2%
3	Capital International	114	2.7%
4	GIC Asset Management	90	2.1%
5	Seafarer Capital Partners	84	2.0%
6	Letko, Brosseau & Associates	74	1.7%
7	Dimensional Fund Advisors	72	1.7%
8	The Vanguard Group	69	1.6%
9	Gokongwei Investors	68	1.6%
10	Guthrie Venture	66	1.5%
11	Prusik Investment Management	57	1.3%
12	M&G Investment Management	51	1.2%
13	BlackRock Fund Advisors	47	1.1%
14	Kopernik Global Investors	46	1.1%
15	Charles Schwab Investment Mgt	43	1.0%
16	Oldfield Partners	38	0.9%
17	Santa Lucia Asset Management	30	0.7%
18	Marathon Asset Management	29	0.7%
19	Maple-Brown Abbott	29	0.7%
20	Banque Pictet & Cie	26	0.6%
21	Hof Hoorneman Bankiers	21	0.5%
22	Value Square	19	0.4%
23	Morgan Stanley Asia	19	0.4%
24	State Street Global Advisors	17	0.4%
25	China Securities D&C	15	0.4%

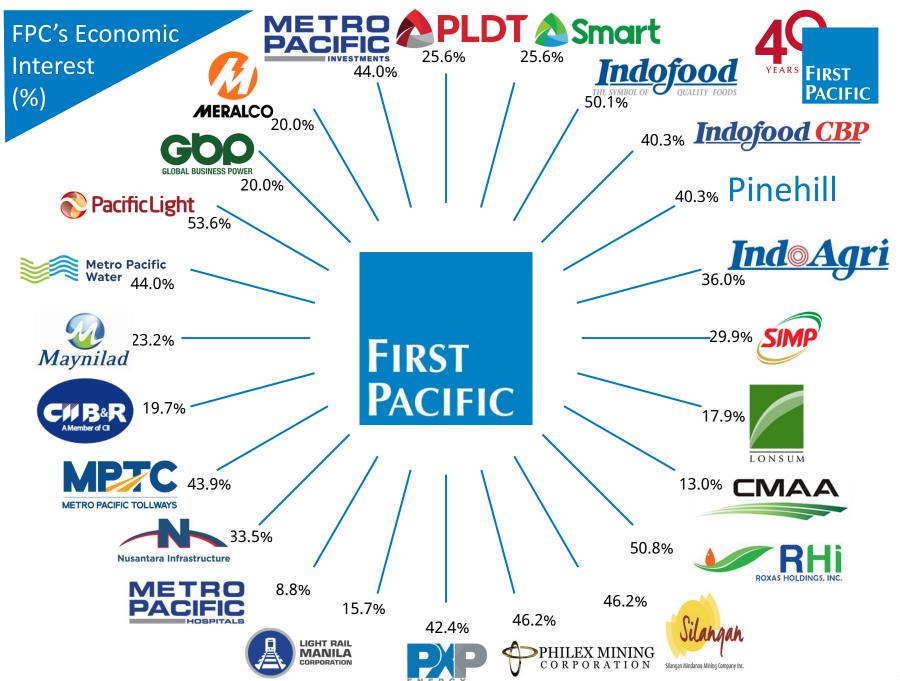






Directors' Interests			III and a	
	_	Shares	Unvested Share Awards	Options
Anthoni Salim	NED, Chairman	1,925,474,957		
Manuel Pangilinan	ED, CEO	70,493,078		
Chris Young	ED, CFO	6,774,906	1,610,283	
Axton Salim	NED			
Benny Santoso	NED			5,167,600
Edward Chen	INED	2,627,559	319,000	
Philip Fan	INED	9,749,652	319,000	
Madeleine Lee	INED	600,000		3,828,000
Margaret Leung	INED	1,769,652	319,000	
Blair Pickerell	INED		957,000	





Notes

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